



<b>Curriculum for the Master of Science in Business Administration</b>			
<b>Esbjerg</b>	<b>Kolding</b>	<b>Odense</b>	<b>Sønderborg</b>
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<p>This curriculum has been prepared on the basis of the Ministerial Order No. 626 of 28 August 1991 of the Danish Ministry of Education concerning the Master of Science in Business Administration, Cand.merc. (candidatus/candidata mercaturae) study programme and No. 1021 of 20 November 2000 concerning examination at certain post-secondary educations under the Danish Ministry of Education. The Board of Business Administration may make an exception to its own rules of the curriculum..</p> <p>This curriculum is effective for students beginning the Master of Science in Business Administration programme after 1 September 2001.</p> <p>This curriculum is approved 30 November 2000 by</p> <p style="text-align: center;"><b>the Board of Business Administration</b></p>			

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<h2>Ministerial Regulations</h2> <h3>1. Terms of admission</h3> <p>The admission requirement for the MSc in Business Administration programme (cand.-merc) is the three-year Bachelor of Business Administration (HA) or another corresponding qualifying degree.</p>			

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<b>2. Duration, title and content of the study programme</b>			
<b>2.1 Duration of the study programme</b>			
The duration of the MSc in Business Administration programme is two years.			
<b>2.2 Title of the study programme</b>			
The graduate who has completed the study programme is entitled to use the title Master of Science in Business Administration (Cand.merc.).			
<b>2.3 Content of the study programme</b>			
The MSc in Business Administration programme entails specialization. The programme is an extension of the Bachelor of Business Administration (HA) programme and further develops the vocational or interdisciplinary fields.			
The study programme comprises the following elements, each corresponding to 0.5 of a year's workload (30 ECTS):			
<ol style="list-style-type: none"><li>1. Course in area of specialization</li><li>2. Methodological course</li><li>3. Optional courses</li><li>4. Master's thesis</li></ol>			
The study programme is officially set to two years' workload. One year's workload is equivalent to a student's full-time work in one year.			
<b>2.4 Credit transfer</b>			
Relevant courses completed at other institutions are equated with corresponding courses, and will be transferred with grades according to the Danish 13-point grading scale or with the assessment "passed/not passed".			
Participation in foreign study activities must not comprise more than 60 ECTS.			
Credit transfers must be approved by the Board of Business Administration.			

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<b>3. Examinations and requirements for passing</b>			
<b>3.1 Assessment</b>			
At least 1/3 of the study programme must be evaluated by an external examiner and graded according to the Danish 13-point grading scale. No more than 1/3 of the study programme may be evaluated as “passed/not passed”.			
Max. 50 ECTS can be evaluated by essays.			
<b>3.2 Average and minimum grades</b>			
In calculating the examination average each examination, evaluated according to the Danish 13-point grading scale, is assigned a weight (see section 5.4).			
The courses must be passed separately with a grade of at least 6 or with the assessment “passed”.			
<b>3.3 Reexamination</b>			
Examinations are considered passed if the student earns a “Pass” or a grade of at least 6, thus reexamination is not allowed.			
<b>3.4 Number of examination attempts</b>			
The student may only attempt an examination in the same course three times. Under exceptional circumstances, the University may allow the student to attempt an examination four times.			
<b>3.5 Time limit for completing the study programme</b>			
The study programme must be completed in five years. Under exceptional circumstances, the University may make an exception to this rule.			

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## Supplementary Regulations

### 4. Supplementary terms of admission

#### 4.1 Diploma in Business Economics

Applicants who have completed the Diploma in Business Economics (HD) are admitted to the cand.merc. programme provided supplementary examinations (30-50 ECTS) passed in accordance with the decisions of the Board of Business Administration.

#### 4.2 International Business and Modern Language Bachelor

Applicants who have completed an International Business and Modern Language Bachelor exam are admitted to the International Marketing programme. On other areas of specialization admission is on condition that supplementary examinations are passed in accordance with the decisions of the Board of Business Administration.

#### 4.3 Linguistic-Business Economics

Applicants who have completed a Linguistic-Business Economic Bachelor exam (SPRØK) are admitted to the programmes of Management, International Business Development and International Marketing. On other areas of specialization admission is on condition that supplementary examinations are passed in accordance with the decisions of the Board of Business Administration.

#### 4.4 Oecon Bachelor

Applicants who have completed an Oecon Bachelor exam can be enrolled on the cand. merc. programme provided supplementary examinations are passed in accordance with the decisions of the Board of Business Administration.

#### 4.5 Other diplomas of post-secondary education

Applicants who are not in possession of the relevant admission requirements but who on the basis of other diplomas of post-secondary education are considered to be qualified for carrying out the study programme, may send an admission application to the Board of Business Administration. However, the permission given may stipulate that one or more supplementary courses be passed.

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## 5. Description, content and weight (ECTS)

### 5.1 Description

The MSc in Business Administration programme at the University of Southern Denmark encompasses a broad spectrum of areas of specialization:

In Odense is offered:

- Optimizing and logistic (Danish)
- Accounting (Danish)
- Financing (Danish)
- International Marketing (Danish)
- International Management (international)

In Kolding is offered:

- Management (Danish)
- International Business Development (Danish)

In Esbjerg is offered:

- Market oriented Business Development (Danish)

In Sønderborg is offered:

- International Management and Logistic (Danish)

It is not possible to complete the MSc in Business Administration programme at the University of Southern Denmark without studying any of the above-mentioned areas of specialization.

### 5.2 Content

Each semester, a number of core courses and advanced courses are offered in the Master's programme. Please consult the descriptions of graduate courses for further information about combination possibilities in the various areas.

On each area of specialization the students have to choose a number of courses (elective courses) besides the core courses. Elective courses approved for each area of specialization can be advanced courses, ad hoc courses, core courses from other areas of specialization or courses from other studies. From the course catalogue it appears which courses that have been approved as elective courses for each area of specialization.

The structure of the Master's programme is as follows:

- 90 ECTS among the offered courses:
  - All the core courses within the area in question must be passed.

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<ul style="list-style-type: none"> <li>• The elective courses must be chosen among those recommended to each area. Should a student be interested in following advanced courses not recommended to the area concerned, it is a condition that the responsible teacher approves the desired courses.</li> <li>• A minimum of 30 ECTS courses in the area of specialization.</li> <li>• A minimum of 30 ECTS of methodological courses</li> <li>• No more than 10 ECTS must be evaluated as a seminar (see section 8).</li> <li>• 30 ECTS on Master's thesis (see section 9).</li> </ul> <p>Completion of the Master's programme in International Management the core part and the Master's thesis must as a minimum be completed in English.</p> <p><b>5.3 Supplementary Areas of Specialization</b></p> <p>For the following areas of specialization it is possible (but not required) to choose the following supplementary areas of specialization.</p> <p>Supplementary area of specialization in Accounting or Optimizing and logistic can be chosen for Finance.</p> <p>Supplementary area of specialization in Finance, Optimizing and logistic or International Management can be chosen for Accounting.</p> <p>Supplementary area of specialization in Optimizing and logistic, International Marketing or Accounting can be chosen for International Management.</p> <p>A supplementary area of specialization consists of two core courses and a third course forming a connection between specialization, supplementary area of specialization or another approved course. Supplementary areas of specialization correspond to 30 ECTS. All approved courses for each area of specialization appear from the course catalogue.</p> <p><b>5.4 Weight</b></p> <table style="width: 100%; border: none;"> <tr> <td style="padding-left: 20px;"><i>10 ECTS</i></td> <td>will be calculated in the examination average with the <i>weight 1.0</i>.</td> </tr> <tr> <td style="padding-left: 20px;"><i>5 ECTS</i></td> <td>will be calculated in the examination average with the <i>weight 0.5</i>.</td> </tr> <tr> <td style="padding-left: 20px;"><i>Seminar</i></td> <td>will be calculated in the examination average with the <i>weight 1.0</i>.</td> </tr> <tr> <td style="padding-left: 20px;"><i>The Master's thesis</i></td> <td>will be calculated in the examination average with the <i>weight 3.0</i>.</td> </tr> </table>				<i>10 ECTS</i>	will be calculated in the examination average with the <i>weight 1.0</i> .	<i>5 ECTS</i>	will be calculated in the examination average with the <i>weight 0.5</i> .	<i>Seminar</i>	will be calculated in the examination average with the <i>weight 1.0</i> .	<i>The Master's thesis</i>	will be calculated in the examination average with the <i>weight 3.0</i> .
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## **6. Standard curriculum**

Standard curriculum for each area of specialization appears from special surveys published once a year together with the course descriptions .

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<b>7. Other regulations</b>			
<b>7.1 Course descriptions and methods of evaluation</b>			
Course descriptions and methods of evaluation, which will be updated once a year, forms part of the curriculum.			
Core courses, courses in the area of specialization, methodological courses, seminar and Master's thesis will be evaluated externally, otherwise it will be announced in the course description.			
Examinations in a course will normally be held three times unless the course is offered again.			
Examination language			
In those cases where a student will not make use of an English-language course as a part of an English-language education and where the instructor is Danish-speaking, ordinary exams can be held in Danish, yet the question papers will be in English. At registration for exams the student has to inform whether he wants the exam held in Danish or English in the courses concerned.			
<b>7.2 Syllabus descriptions</b>			
Syllabus descriptions are published in the internet in December and in May at the latest. Students will be examined in the latest syllabus.			
<b>7.3 Ordinary examination</b>			
As a rule, the ordinary examinations are held in January and June.			
<b>7.4 Reexamination</b>			
Reexamination in the same examination period is not held in the MSc in Business Administration programme.			
<b>7.5 Make-up examination</b>			
Documentation for the examinee's illness must be provided and, must be sent to the Board of Business and Administration along with an application for make-up examination.			
<b>7.6 Registration for examination</b>			
Registration for examinations take place during the periods of: 20-30 October for the winter examinations, 20-30 March for the summer examinations.			
<b>7.7 Complaints</b>			
Complaints about an examination or the assessment must be brought before the Dean no later than two weeks after the examination result has been notified. The reason for the complaint must be stated in writing			

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## 8. Seminar

### 8.1 Topic area

As a part of the Master's programme, the student can write a seminar report. The topic of the seminar must be chosen within the subject areas approved for the programme. The topic must be approved by a teacher, who will also be responsible for the supervision and evaluation of the seminar report.

Previously assessed papers (written reports, Master's thesis) may not form part of the seminar. If the seminar is handed in at the same time as or after the Master's thesis, the problem area of the seminar must not be within the area of the thesis.

In reexamination a new assignment must be written. This assignment may be prepared within the same topic area as the previous assignment.

The seminar must be handed in at the DUS-secretariat in three copies.

Special rules for compulsory seminar reports and seminar reports offered as elective courses can be stipulated in course descriptions and in separate instructions within each area of specialization.

### 8.2 Group work

Students may choose to write the seminar report individually or in groups of maximum 4 students. When choosing to write in groups, it must be specified in the preface who is responsible for which parts of the seminar.

For detailed information please refer to the Danish brochure:

“Grundlæggende råd, vejledning og krav til opgaveskrivning ved Samfundsvidenskab”  
(available through the University Bookshop).

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## 9. Kandidatafhandling

### 9.1 Topic area

As an integrated part of the MSc in Business Administration programme, the Master's thesis must be prepared in a topic within the area of study. The topic chosen must be approved by a teacher.

Written reports, term papers, and seminars which have previously been handed in for assessment may not form part of the Master's thesis. In reexamination a new topic must be chosen.

### 9.2 Elaboration and group work

Students may choose to write the Master's thesis individually or with a fellow student. However, the Board of Business Administration may waive this rule. When choosing to write in groups it must be specified in the preface who is responsible for which parts of the Master's thesis.

The Master's thesis written in Danish, Norwegian or Swedish must be accompanied by a summary in English or another principal language according to arrangement with the supervisor/supervisors. The contents of the summary will form part of the evaluation of the Master's thesis. The summary must not exceed two pages.

For detailed information please refer to the Danish brochure "Grundlæggende råd, vejledning og krav til opgaveskrivning ved Samfundsvidenskab" (available through the University Bookshop).

### 9.3 Registration

Having chosen a topic for the Master's thesis, a supervisor agreement must be filled in and turned in to the secretariat. The agreement must include information about the topic of the Master's thesis and a deadline for handing in the project description. The agreement must be signed by the students and the supervisor(s).

### 9.4 Mid-term meeting

Before the expiration of the deadline, the students must hand in the project description at the secretariat.

The project description must be submitted for discussion at a mid-term meeting between the student(s) and the supervisor(s). The secretariat must be informed about time and place for the meeting in order to be able to announce the holding of the meeting seven days before the meeting. The mid-term meeting is open to the public unless other arrangements have been agreed upon.

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### 9.5 Evaluation of the thesis

The student(s) must hand in the Master's thesis in three copies at the DUS-secretariat (four copies, if it may be issued by the University Library). During the evaluation of the thesis the student presents the Master's thesis. On the basis of this, the teacher and examiner will examine the student within the field of the Master's thesis.

Duration of the evaluation of the thesis (oral defence) is approximately one to three hours. If the Master's thesis is prepared by a group the duration of the evaluation of thesis will be longer, since the students will be examined individually. The oral defence is opened by the student giving a speech of 10 to 20 minutes, focusing on problems during the preparation of the master's thesis, etc. A summary of the assignment is not advisable. The purpose of the subsequent discussion is to

- \* clarify disputed points concerning details of the Master's thesis
- \* undertake a thorough test of the student's knowledge within the topic of the Master's thesis.

Time and place for the evaluation of thesis will be announced on the notice board no later than seven days before the evaluation takes place.

By the evaluation of the Master's thesis the linguistic presentation might under certain extreme circumstances have an effect on the evaluation. In case of relevant and documented functional disabilities an exemption to this rule can be made.

The evaluation of a thesis is open to the public unless special arrangements have been made and will be held at Odense University.